



**INDEPENDENT
SECTOR**

ANNUAL REPORT 2018

Table of Contents

About Independent Sector	1
Message from Our Chair and President	2
2018 Board of Directors	3
2018 Highlights	4
The First Upswell	6
Financials	8
2018 Committees and Advisory Groups	10
2018 Contributors	13
2018 Independent Sector Members	14
Independent Sector Staff	17

About Independent Sector

Our Vision and Purpose

We envision a world of engaged individuals, robust institutions, and vibrant communities working together to improve lives and the natural world, and strengthen democratic societies. To help create this future, we lead and catalyze the charitable community, partnering with government, business, and individuals to advance the common good.

Beliefs

COLLECTIVE SOLUTIONS –

We find better solutions to complex problems when diverse groups, committed to the common good, come together in networks of responsibility.

OPPORTUNITY, RESPECT, AND INCLUSIVENESS –

Societies thrive when all people have equal opportunity to succeed, are treated with respect, and can fully participate in the life of the community.

THE POWER OF THE CHARITABLE COMMUNITY –

By taking bold risks, encouraging creativity, fostering collaboration, and inspiring optimism, the sector is a vital, leading force in improving lives and the natural world, and strengthening democratic societies.

RESPONSIBLE, TRANSPARENT INSTITUTIONS –

Democratic societies rely on transparent, ethical, and accountable institutions and people.

Message from Our Chair and President

During 2018, Independent Sector continued our transformation into the vital meeting ground for the 21st century – accelerating the sector’s impact in civil society, building community with changemakers in new and different ways, and advocating for public policies that help sector organizations achieve their missions.

To focus attention on and encourage the charitable sector to re-commit to strengthening civil society, we joined the Stanford Social Innovation Review in June 2018 to launch Civil Society for the 21st Century, an article series featuring some of today’s leading thinkers and practitioners who explored a wide range of issues facing the sector. We also launched a companion podcast, Civil Renewal, where we invited guests discussed articles in the SSIR series and general themes around the future of civil society.

With community top of mind of all we do, we capped off 2018 with the launch of Upswell – our inaugural annual three-day summit and reimagination of the Independent Sector Conference to provide changemakers across the social spectrum with a richer, more meaningful, community-based and action-oriented experience – and to harness their collective power to imagine and create new solutions to address our nation’s toughest problems. More than 1,400 changemakers from across the country representing the full breadth of diversity in the sector gathered at Upswell LA for knowledge sharing and skills building. They were immersed in 18 authentic community experiences and 220 events, and inspired and uplifted by 246 featured speakers, both local and national, in a wide variety of creative venues.

We continued to advance a solutions-oriented policy agenda in 2018, propelled by research and supported by strong sector partnerships. We applauded the introduction of the Charitable Giving Tax Deduction Act in mid-2018 and continued to work with legislators and charitable sector organizations to advocate for expanding the charitable deduction to all taxpayers. We also led efforts and worked across coalitions to fend off continued threats to the Johnson Amendment. Underscoring the importance of nonprofit engagement in advocacy, IS hosted our first annual All-Staff Advocacy Day to emphasize that “everyone is an advocate.” Each IS staff person actively participated in multiple Congressional meetings where they educated policymakers on issues that directly impact the nonprofit sector and its workforce.

As you’ll see in this Annual Report, we could not have done any of this work without dedicated changemakers and charitable community leaders from around the country. We are grateful to our funders, members, partners, advocates, and volunteers for making Independent Sector a diverse and inclusive community working to ensure that all people thrive. We look forward to another good year achieving our shared and aligned missions and we hope to see even more of you at a bigger and better Upswell in Chicago, set for November 13-15.



Jeffrey L. Bradach
Chair



Daniel J. Cardinali
President and CEO

2018 Board of Directors

The following board members' terms of service spanned October 26, 2017 through November 15, 2018.

CHAIR

Jeffrey L. Bradach
Managing Partner and
Co-Founder
The Bridgespan Group

VICE CHAIR

Fred Blackwell
Chief Executive Officer
The San Francisco Foundation

TREASURER

Jim Gibbons

SECRETARY

Sonya Campion
President
Campion Advocacy Fund

AT LARGE EXECUTIVE COMMITTEE MEMBER

Robert L. Lynch
President and CEO
Americans for the Arts

Nicole Anderson
AVP of Social Innovation
and President
AT&T Foundation

Kathy Calvin
President and CEO
United Nations Foundation

Antony Chiang
President
Empire Health Foundation

Jim Clark
President and CEO
Boys and Girls Club

Ron Kagan
Director and CEO
Detroit Zoological Society

Sarah Kastelic
Executive Director
National Indian Child Welfare
Association

Larry Kramer
President
The William and Flora Hewlett
Foundation

Terry Mazany
Senior Vice President, Philanthropy
Community Foundation for
Greater Atlanta

Michael McAfee
President
PolicyLink

Timothy J. McClimon
President
American Express Foundation

Diane Melley
Vice President, Global
Citizenship Initiatives
IBM Corporate Citizenship
and Corporate Affairs

Jennifer Ford Reedy
President
Bush Foundation

Henry Timms
President and CEO
Lincoln Center

David Williams
Principal
Deloitte LLP

2018 Highlights

February 2018



- Launched Voices for Good, a policy and advocacy newsletter, for the Independent Sector community

March 2018

- Led advocacy efforts to prevent inclusion of a provision to significantly weaken the Johnson Amendment in the 2018 omnibus appropriations bill



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May 2018

- Announced the new Value of Volunteer Time of \$24.69/hour
- The Charitable Giving Tax Deduction Act (H.R. 5771), a bill that would amend our tax code to allow taxpayers the opportunity to take the charitable deduction, is introduced in the U.S. House of Representatives

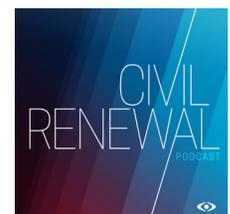


- Announced the Public Policy Fellows Council, comprised of three distinguished professionals who share their expertise and experience to help shape and advance the organization's public policy agenda

June 2018

- Co-curated and launched article series in partnership with Stanford Social Innovation Review (SSIR) to focus attention and encourage charitable sector to re-commit to strengthening civil society

- Launched a new podcast, Civil Renewal, where IS President's and CEO Dan Cardinali discussed the future of civil society with other sector leaders



July 2018

- Launched blog series, “Keeping It Ethical,” to highlight our 33 Principles for Good Governance and Ethical Practice and other resources available across the sector to help leaders ensure their organizations are operating ethically



September 2018

- Hosted first annual “All IS Staff” Advocacy Day on Capitol Hill, with each staff member holding 4-7 Congressional meetings, to educate policymakers about issues impacting the sector and underscore that everyone is an advocate



August 2018



- Announced PolicyLink Founder Angela Glover Blackwell as recipient of the 2018 John W. Gardner Leadership Award

- Announced Alan Abramson, a leading nonprofit expert from George Mason University, as a Visiting Scholar at Independent Sector

November 2018

- Launched Upswell, our new annual gathering to harness the power of everyone in the social good space to accelerate positive change



- Announced Stacy Stout as the recipient of the 2018 American Express NGen Leadership Award



- Announced Connect Our Kids, a Virginia-based nonprofit that serves foster kids and families, as the recipient of the new Innovate for Good Challenge

The First Upswell

After two years of imagining, planning, and community building, the first Upswell brought changemakers of every kind together in Los Angeles. Upswell builds on the decades-long legacy of the Independent Sector Conference – but it's not about Independent Sector! Instead, it's about democratizing knowledge and turning ideas into action.

Upswell is designed around three key ideas: social collision, community immersion, and knowledge sharing and skills building. It's about bridging the local and the national, co-creating with changemakers in our host city and from across the country, and generating new and innovative approaches to community challenges that can be scaled up nationwide. In addition to workshops, Upswell LA featured exciting new activities in the Public Square, an interactive, community-centered space. The Public Square featured big ideas brought to life through quick talks, focus groups, brainstorming sessions, and networking events. Participants could get a snack, take a gallery walk, join a drum circle, or plug into a virtual reality experience all within a few feet of each other.

Changemakers who attended Upswell LA reported back that they meaningfully deepened their networks, learned new skills, tried new technology, were inspired by big ideas, and immersed themselves in Los Angeles community events to learn from and be a part of the changework happening in the City of Angels.



Upswell Highlights

1,400+ **CHANGEMAKERS**

1,400+ changemakers from across the country participated in Upswell LA, representing an incredibly diverse range of missions, geographies, and perspectives.

127 **PARTNERS**

127 partners co-created Upswell LA including sponsors, exhibitors, and presenting organizations.

220 **EVENTS**

220 events designed collaboratively allowed participants to customize an experience that matched their ambitions, missions, and learning styles.

10 **INSIDE AND OUT TOURS**

10 Inside & Out Tours, specially designed in collaboration with community leaders, took changemakers into the heart of LA's most dynamic neighborhoods, where they had the opportunity to participate as a local and learn how community leaders and residents were working to address their toughest neighborhood challenges.

8 **COMMUNITY DINNERS**

8 community dinners allowed changemakers to learn how food and mission can combine to inspire an evening of easy conversations with local leaders in neighborhoods that reflect LA's vibrant range of cultures and food offerings where changework is working.

249 **SPEAKERS**

249 speakers energized Upswell with their insights and inspiration.

Financials

CONSOLIDATED STATEMENT OF FINANCIAL POSITION December 31, 2018 (With Comparative Totals for 2017)

	2017	2016
Assets		
Cash	\$ 2,598,934	\$ 2,853,187
Investments	8,080,118	8,412,023
Accounts and other receivables	157,871	183,015
Grants receivable and promises to give, net	2,214,690	2,433,060
Prepaid expenses and other assets	127,276	129,147
Deferred rent receivable	303,138	368,488
Deferred lease incentives	237,176	345,112
Leasing commission costs, net	154,948	182,554
Property and equipment, net	26,258,150	27,222,088
Deferred compensation plan assets	58,767	41,182
Total assets	\$ 40,191,068	\$ 42,169,856
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,252,447	\$ 965,841
Deferred rent liability	10,113	55,105
Deferred compensation plan liability	58,767	41,182
Notes payable	10,696,222	11,290,599
Deposits held in escrow	136,701	117,001
Total liabilities	12,154,250	12,469,728
Net assets:		
Without donor restrictions:		
Undesignated	19,012,517	19,018,692
Board designated	6,639,801	7,181,640
	25,652,318	26,200,332
With donor restrictions	2,384,500	3,499,796
Total net assets	28,036,818	29,700,128
Total liabilities and net assets	\$ 40,191,068	\$ 42,169,856

CONSOLIDATED STATEMENT OF ACTIVITIES Year Ended December 31, 2018 (With Comparative Totals for 2017)

	2018			2017
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Revenue and support				
Grants and contributions	\$ 4,495,404	\$ 1,180,000	\$ 5,675,404	\$ 7,767,692
Membership contributions	2,136,856	—	2,136,856	2,494,040
Rental income	1,509,258	—	1,509,258	1,438,797
Conference fees	488,455	—	488,455	723,269
Investment return designated for current operations	265,000	—	265,000	245,000
Publication sales and other	75,553	—	75,553	4,957
Net assets released from restrictions:				
Satisfaction of program restrictions	1,397,796	(1,397,796)	—	—
Satisfaction of time restrictions	897,500	(897,500)	—	—
Total revenue and support	11,265,822	(1,115,296)	10,150,526	12,673,755
Expenses				
Program services:				
Public policy and community engagement	1,496,115	—	1,496,115	1,172,252
Planning and learning	973,624	—	973,624	727,775
National conference	2,908,022	—	2,908,022	2,288,899
Programs and practice	837,014	—	837,014	630,567
Communications and marketing	940,563	—	940,563	707,983
Networks and member engagement	271,002	—	271,002	459,720
Total program services	7,426,340	—	7,426,340	5,987,196
Supporting services:				
Fundraising	644,061	—	644,061	806,247
Membership development	161,064	—	161,064	113,170
General and administrative	1,491,338	—	1,491,338	1,579,996
Strategic visioning	133,431	—	133,431	217,933
Total supporting services	2,429,894	—	2,429,894	2,717,346
Building services:				
Tenant operations	911,668	—	911,668	976,134
Building operations	449,030	—	449,030	480,782
Total building services	1,360,698	—	1,360,698	1,456,916
Total expenses	11,216,932	—	11,216,932	10,161,458
Change in net assets before investment (loss) return	48,890	(1,115,296)	(1,066,406)	2,512,297
Investment (loss) return in excess of amounts for current operations	(596,904)	—	(596,904)	555,507
Change in net assets	(548,014)	(1,115,296)	(1,663,310)	3,067,804
Net assets				
Beginning	26,200,332	3,499,796	29,700,128	26,632,324
Ending	\$ 25,652,318	\$ 2,384,500	\$ 28,036,818	\$ 29,700,128

2018 Committees & Advisory Groups

AMERICAN EXPRESS NGen FELLOWS SELECTION COMMITTEE

Janet Arias-Martinez

Director of Community Engagement
Congressional Hispanic Caucus Institute

Clayton Lord

Vice President of Local Arts Advancement
Americans for the Arts

Ola Ojewumi

Contract Specialist
U.S. Federal Government

Paul Schmitz

CEO
Leading Inside Out

Mikaela Seligman

Executive Director
AchieveMission

AMERICAN EXPRESS NGen LEADERSHIP AWARD ADVISORY GROUP

Jennifer Bennett

Sr Manager, Education & Training
VolunteerMatch

Brian Bridges

Vice President, Research and Member Engagement
UNCF

Diana Echevarria

Program Manager
Newman's Own Foundation

Ryan Easterly

Executive Director
WITH Foundation

Kate Emanuel

Senior Vice President, Nonprofit and Government Relations
Ad Council

Lesley Grady

Senior Vice President, Community Partnerships
The Community Foundation for Greater Atlanta

Stephen Maislin

President and CEO
Greater Houston Community Foundation

Sonia Pérez

Chief Operating Officer
UnidosUS

Lynette Rawlings

Founder and CEO
The Policy Academies

Keith Styles

Executive Vice President, COO & General Counsel
Catholic Charities USA

BOARD COMMITTEE CHAIRS

Ron Kagan, Chair, Audit Committee

Director and CEO
Detroit Zoological Society

Jeffrey L. Bradach, Chair, Executive Committee

Managing Partner and Co-Founder
The Bridgespan Group

Timothy J. McClimon, Chair, Governance and Nominating Committee

President
American Express Foundation

COMMUNITY BUILDING COMMITTEE

Terry Mazany, Chair

Senior Vice President for Philanthropy
Community Foundation for Greater Atlanta

Nicole Anderson

AVP of Social Innovation and President
AT&T Foundation

Michael McAfee

President
PolicyLink

Jennifer Ford Reedy

President
Bush Foundation

David Williams

Principal
Deloitte LLP

JOHN W. GARDNER LEADERSHIP AWARD COMMITTEE

Fred Ali, Chair

President and CEO
Weingart Foundation

Peter Berns

Chief Executive Officer
The Arc

Kyle Caldwell

Executive Director
Dorothy A. Johnson Center
for Philanthropy

Lauren Gilbert

Chief Executive Officer
Building Educated Leaders
for Life

Nicky Goren

President and CEO
Eugene and Agnes E. Meyer
Foundation

Rosanne Haggerty

President
Community Solutions

Ben Hecht

President and CEO
Living Cities

JD Hoye

President
National Academy Foundation

Jan Masaoka

Chief Executive Officer
California Association of Nonprofits

Michael McAfee

President
PolicyLink

Eric Weinheimer

President and CEO
Forefront

PUBLIC POLICY COMMITTEE

Robert Lynch, Chair

President and CEO
Americans for the Arts

Sarah Kastelic, Vice-Chair

Executive Director
National Indian Child Welfare
Association

Karen Avery

Senior Director, Institutional Giving
PBS Foundation

Alice Ayres

Incoming President and CEO
Association for Healthcare
Philanthropy

Natasha Cavanaugh

Associate General Counsel
Bill & Melinda Gates Foundation

Jim Clark

President and CEO
Boys & Girls Clubs of America

Yolanda Coentro

President and CEO
Institute for Nonprofit Practice

Matthew Evans

Director of Public Policy &
Special Projects
Southeastern Council of
Foundations

Brandon Gryde

Director of Government Affairs
Dance/USA

Gregg Haifley

Director, Federal Relations
American Cancer Society

Sarah Eagle Heart

CEO
Native Americans in Philanthropy

Henry Holmes

Grants and Compliance Director
The Sierra Club Foundation

Rebecca Lucero

Public Policy Director
Minnesota Council of Nonprofits

Thomas Nelson

President
Share Our Strength

Cynthia Pellegrini

Senior Vice President, Public Policy
and Government Affairs
March of Dimes Foundation

Alexander Reid

Partner
Morgan, Lewis & Bockius LLP

Patrick Rooney

Executive Associate Dean for
Academic Programs
Indiana University Lilly Family
School of Philanthropy

Caryl Stern

President and CEO
United States Fund for UNICEF

Eugene Steuerle

Institute Fellow and Richard B.
Fisher Chair
Urban Institute Center on
Nonprofits and Philanthropy

Hadar Susskind

Senior Vice President of
Government Relations
Council on Foundations

Art Taylor

President and CEO
BBB Wise Giving Alliance

Nina Ozlu Tunceli

Executive Director
Americans for the Arts Action Fund

John Tyler

General Counsel, Secretary,
Chief Ethics Officer
Ewing Marion Kauffman Foundation

Ellen Willmott

Corporate Secretary &
Special Advisor
Susan G. Komen

Michael Wortham

Director, Public Policy
Forefront

INNOVATE FOR GOOD SELECTION COMMITTEE

Nicole Anderson

AVP of Social Innovation
and President
AT&T Foundation

Evan Lee

Chief Technology Officer at the
U.S. Department of Health
and Human Services
Office of Inspector General

Carlos Monje

Director of Public Policy and
Philanthropy, U.S. & Canada
Twitter

Sean Burke

Innovation Lead
Accenture's Health and
Public Service Practice

Kuloud Odeh

Vice President, Information
Technology and Chief
Information Officer
Urban Institute

Amit Patel

Managing Director
Accenture's Health and
Public Service Practice

Sanjay Podder

Managing Director
Accenture Labs in Bangalore

Victor Reinoso

Chief Operating Officer
Independent Sector
Public Policy Fellows Council

Jeremie Greer

Vice President of Policy & Research
Prosperity Now

Harold Hancock

Partner
McGuireWoods

Cindy M. Lott

Academic Program Director
Nonprofit Management programs
at Columbia University's School
of Professional Studies

UPSWELL

Robert K. Ross, Co-Chair

President and CEO
The California Endowment

Antonia Hernandez, Co-Chair

President and CEO
California Community Foundation

2018 Contributors

UPSWELL LA SUPPORTERS

Accenture
 Amazon and Amazon Web Services
 American Express
 Americans for the Arts
 Archstone Foundation
 AT&T Foundation
 Ballmer Group
 Bush Foundation
 California Community Foundation
 California Health Care Foundation
 Conrad N. Hilton Foundation
 Fetzer Institute
 Ford Foundation
 Hilton Foundation
 JPMorgan Chase & Co.
 Kaiser Permanente
 Marguerite Casey Foundation
 Peter G. Peterson Foundation
 Quicken Loans Community Fund
 Target Corporation
 The Annenberg Foundation
 The California Endowment
 The California Wellness Foundation
 The Chronicle of Philanthropy
 The Cleveland Foundation
 The Edna McConnell Clark Foundation
 The Eli and Edythe Broad Foundation
 The James Irvine Foundation
 The NonProfit Times
 The Ralph C. Wilson, Jr. Foundation
 The Ralph M. Parsons Foundation
 The Rose Hills Foundation
 The Tom and Sonya Campion Fund at the Seattle Foundation
 Twitter
 W.K. Kellogg Foundation
 Washington Council Ernst & Young
 Weingart Foundation
 Wells Fargo Foundation
 WITH Foundation

2018 GENERAL SUPPORT FUNDERS

Barr Foundation
 Bill & Melinda Gates Foundation
 Charles Stewart Mott Foundation
 Edna McConnell Clark Foundation
 Ford Foundation
 Surdna Foundation
 The Annie E. Casey Foundation
 The David and Lucile Packard Foundation
 The Kresge Foundation
 The John D. and Catherine T. MacArthur Foundation
 The Robert Wood Johnson Foundation
 The Wallace Foundation
 The William and Flora Hewlett Foundation

2018 PROJECT FUNDERS

Accenture
 American Express Foundation
 Chan Zuckerberg Initiative
 Charles Stewart Mott Foundation
 Citi Foundation
 Fidelity Charitable Trustees' Initiative
 Lumina Foundation
 Rockefeller Brothers Fund
 Skillman Foundation
 The Annie E. Casey Foundation
 The Fetzer Institute
 The Wallace Foundation
 The William and Flora Hewlett Foundation
 W.K. Kellogg Foundation

2018 INDIVIDUAL CONTRIBUTORS

Antony Chiang
 Daniel Cardinali
 Henry Timms
 Jeff Bradach
 Jennifer Ford Reedy
 Jim Gibbons
 Larry Kramer
 Michael McAfee
 Nicole Anderson
 Ron Kagan
 Sonia Campion
 Timothy McClimon

MATCHING ORGANIZATION CONTRIBUTORS

American Express Company

2018 Independent Sector Members

As of December 31, 2018

2020 Mom
 501(c) Services
 92Y
 AARP Foundation
 Accenture Federal
 ACCESS
 AchieveMission
 Advancing The Seed, Inc.
 African Economic Development Solutions
 & Little Africa
 Alfred P. Moore
 Allegany Franciscan Ministries, Inc.
 Alliance for Strong Families and
 Communities
 ALSAC, Inc./St. Jude's Research Hospital
 Amazon CSR
 American Alliance of Museums
 American Cancer Society
 American Council of the Blind
 American Express Foundation
 American Heart Association
 American Indian College Fund
 American Indian Science and
 Engineering Society
 American Red Cross
 Americans for Indian Opportunity
 Americans for the Arts
 America's Promise Alliance
 AmfAR, The Foundation for AIDS Research
 Arabella Advisors
 Asian Americans Advancing Justice
 Association for Healthcare Philanthropy
 Association for Research on Nonprofit
 Organizations & Voluntary Action
 Association of Advanced Rabbinical &
 Talmudic Schools
 Association of American Medical Colleges
 Association of Art Museum Directors
 Association of Children's Museums
 Association of Corporate Citizenship
 Professionals
 Association of Direct Response
 Fundraising Counsel
 AT&T Foundation
 Atlas Corps
 Bank of America Charitable Foundation
 Barr Foundation
 Bayer Center for Nonprofit Management,
 Robert Morris University
 BBB Wise Giving Alliance
 Bill & Melinda Gates Foundation
 Blackbaud, Inc.
 BoardSource
 Boy Scouts of America
 Boys & Girls Clubs of America
 Bronx Community College Foundation
 Bush Foundation
 Calgary Chamber of Voluntary Organizations
 California Association of Nonprofits
 California Health Care Foundation
 Camp Fire
 Champion Foundation
 Cancer Care, Inc.
 Capital Partners for Education
 Caravanserai Project
 Carnegie Corporation of New York
 Casey Family Programs
 Catholic Charities USA
 Cedarmere Foundation
 Center for Creative Leadership
 Center for New Leadership,
 Marlboro College
 Center for Social Innovation, Graduate
 School of Social Work at Boston College
 Center on Community Philanthropy Clinton
 School of Public Service,
 University of Arkansas
 Charity Navigator
 Charles F. Kettering Foundation
 Charles Stewart Mott Foundation
 Church Communities Foundation, Inc.
 City Connect Detroit
 City Year, Inc.
 College Futures Foundation
 Colorado Nonprofit Association
 Common Cause
 Communities In Schools
 Communities In Schools of Mid America, Inc.
 Communities In Schools of Pennsylvania
 Community Action Partnership
 Community Foundation for
 Southeast Michigan
 Community Partners
 Community Resource Center
 Community Wealth Partners
 Conflict Resolution Services, Inc.
 Council for Advancement and Support
 of Education
 Council of Michigan Foundations
 Council on Foundations
 Dance/USA
 Danosky & Associates
 Deloitte LLP
 Detroit Zoological Society
 Disaster Accountability Project
 Doris Duke Charitable Foundation
 Dorothy A. Johnson Center for Philanthropy,
 Grand Valley State University
 DuPont
 Dyson Foundation
 Echoing Green
 Edna McConnell Clark Foundation
 El Pomar Foundation
 Emerging Practitioners in Philanthropy
 Emily Davis Consulting
 Empire Health Foundation
 Encore.org
 Eugene and Agnes E. Meyer Foundation
 Evelyn & Walter Haas, Jr. Fund
 Ewing Marion Kauffman Foundation
 F. B. Heron Foundation
 Fair Chance
 Family Reunion
 Fidelity Foundation
 First Nations Development Institute
 First Peoples Fund
 Florida Association of Nonprofit Organizations
 Florida Cultural Alliance
 Florida Nonprofit Alliance
 Florida Philanthropic Network
 Flourish Talent Management Solutions, LLC
 Forefront
 Foundation for a Healthy St. Petersburg
 Foundation for the Carolinas
 Foundation for the Mid South
 FSG Inc.
 FUSE Corps
 Gateway Center for Giving

Members (continued)

Girl Scouts of the USA	Larned A. Waterman Iowa Nonprofit Resource Center, University of Iowa	National Human Services Assembly
Girls Incorporated	Leadership 18	National Indian Child Welfare Association
Girls on the Run International	Leadership Education for Asian Pacifics	National Multiple Sclerosis Society
Global Impact	League of American Orchestras	National Philanthropic Trust
GOOD+ Foundation	League of Women Voters of the United States	National Urban Fellows, Inc.
Goodwill Industries International, Inc.	Lilly Endowment, Inc.	Native American Rights Fund
Goodwill Industries of South Florida	Living Cities, Inc.	Native Americans in Philanthropy
Gordon and Betty Moore Foundation	Lloyd A. Fry Foundation	Native Ways Federation
Grant Professionals Association	Lobbyists 4 Good	NEO Law Group
Grantmakers Council of Rhode Island	Lumina Foundation	Newman's Own Foundation
Grantmakers for Effective Organizations	Lutheran Services in America, Inc.	Nonprofit Association of Oregon
GreenLight Fund	March of Dimes Foundation	Nonprofit Association of Westchester
Greater Twin Cities United Way	Marguerite Casey Foundation	Nonprofit Center of Northeast Florida
GuideStar USA, Inc.	Marin Community Foundation	Nonprofit Leadership Alliance
HandKind Company	Massachusetts Nonprofit Network	Nonprofit Management Center of the Permian Basin
Harold K.L. Castle Foundation	Master of Nonprofit Administration, USFCA	Nonprofit Management Center, George Mason University
Harry Singer Foundation	Max M. & Marjorie S. Fisher Foundation	Northern Trust, Foundation & Institutional Advisory
Hawaii Alliance of Nonprofit Organizations	MCCJ	Northwest Area Foundation
Hawaii Community Foundation	McGregor Fund	NY Funders Alliance
Higher Achievement	Medical Loan Closet of Wichita	Ohio Association of Nonprofit Organizations
Houston Endowment, Inc.	MENTOR	OneStar Foundation
Hudson-Webber Foundation	Mercy Housing, Inc.	Open Road Alliance
Humanity First, USA	MetLife Foundation	Open Society Foundations
Humentum	Metro Solutions	Otto Bremer Trust
Hyde Park Art Center	Michigan Nonprofit Association	PayPal Inc.
IBM, Corporate Citizenship & Corporate Affairs	Minnesota Council of Nonprofits	PBS Foundation
ICA Fund Good Jobs	Morgan, Lewis & Bockius LLP	PEAK Grantmaking
Idaho Nonprofit Center	Morino Institute	People's Liberty
Imagine Canada	Ms. Foundation for Women	Performing Arts Alliance
Inclusion Ventures	NAMM Foundation	Peter G. Peterson Foundation
Indiana University Lilly Family School of Philanthropy	NASBA Center for the Public Trust	Philanthropy for Active Civic Engagement
Institute for Nonprofit Practice	National Academy Foundation	Philanthropy Network Greater Philadelphia
Institute for Policy and Governance, Virginia Tech University	National Association of Free & Charitable Clinics	Philanthropy Ohio
InterAction	National Audubon Society	Philanthropy WV
International Primate Protection League	National Catholic Development Conference, Inc.	PIE Org
Jefferson Center	National Center for Family Philanthropy	PolicyLink
Jobs for the Future	National Center on Philanthropy and the Law, New York University School of Law	Program on Philanthropy and Social Innovation (PSI) - The Aspen Institute
John S. and James L. Knight Foundation	National Committee for Responsive Philanthropy	Prolnspire
KaBOOM! Inc.	National Conference on Citizenship	Prosperity Now
Kellogg School of Management, Northwestern University	National Endowment for Financial Education	Public Health Management Services Corporation
Kidney Cancer Association	National Geographic Society	Public Interest Registry
Kids' Food Basket	National Health Council	Quicken Loans Community Investment Fund
Kosmos Associates		Raikes Foundation
KPMG Foundation		Rockefeller Brothers Fund
Lakota Children's Enrichment, Inc.		

Members (continued)

Rockefeller Foundation
 Ropes & Gray LLP
 Running Strong for American Indian Youth
 S.D. Bechtel, Jr. Foundation
 Salish Kootenai College Foundation
 Sall Family Foundation
 Say Yes to Education
 Scaling Up Social Sector
 School of Professional Studies,
 Columbia University
 Seattle Foundation
 Seattle Goodwill
 Share Our Strength
 Silicon Valley Education Foundation
 Skillman Foundation
 Skoll Foundation
 Southeastern Council of Foundations
 Southern California Grantmakers
 Spectrum Nonprofit Services, LLC
 Sphinx Organization
 Stanford Center on Philanthropy and
 Civil Society
 Sterling Martin Associates
 Strategy Arts
 Stupski Foundation
 Surdna Foundation, Inc.
 Susan G. Komen
 Tampa Bay Healthcare Collaborative
 Target Foundation
 TCC Group
 Teen HYPE
 Tenacre Foundation
 The Andrew W. Mellon Foundation
 The Annenberg Foundation
 The Annie E. Casey Foundation
 The Arc of Massachusetts
 The Arc of the United States
 The Association of Junior Leagues
 International, Inc.
 The Bridgespan Group
 The California Endowment
 The California Wellness Foundation
 The Campus Kitchens Project
 The Case Foundation
 The Center for Effective Philanthropy
 The Chicago Community Trust
 The Children's Movement of Florida
 The Cleveland Foundation
 The Clinton Foundation
 The Colorado Health Foundation
 The Columbus Foundation
 The Communications Network, Inc.
 The Community Foundation for
 Greater Atlanta
 The David and Lucile Packard Foundation
 The Dibble Institute
 The Fetzer Institute, Inc.
 The Forbes Funds
 The Ford Foundation
 The George Gund Foundation
 The Greater Sum Foundation
 The Harwood Institute
 The Heinz Endowments
 The Henry Ford
 The Japan Association of
 Charitable Organizations
 The John D. and Catherine T.
 MacArthur Foundation
 The Joyce Foundation
 The Kerr Foundation, Inc.
 The Kresge Foundation
 The Milligan Foundation
 The Minneapolis Foundation
 The Nature Conservancy
 The New York Community Trust
 The Nonprofit Council
 The Nord Family Foundation
 The Pablove Foundation
 The Parkinson Council
 The Pew Charitable Trusts
 The Philadelphia Foundation
 The Policy Academies
 The Ralph C. Wilson Jr. Foundation
 The Ralph M. Parsons Foundation
 The Robert Wood Johnson Foundation
 The Salvation Army National Headquarters
 The San Francisco Foundation
 The Score Foundation
 The Sierra Club Foundation
 The Spencer Foundation
 The Viscardi Center
 The Wallace Foundation
 The Walton Family Foundation
 The Wellness Council for South Carolina
 The William and Flora Hewlett Foundation
 TIAA Institute
 Together SC
 Transition Leadership International
 Trust for America's Health
 Truth Initiative
 U. S. Soccer Foundation
 U.S. Trust Corporation
 U.S.-Japan Council
 UNCF
 UnidosUS
 United Charitable
 United Nations Foundation
 United Philanthropy Forum
 United States Fund for UNICEF
 United Way of Asheville and
 Buncombe County
 United Way of Berks County
 United Way of Genesee County
 United Way of Greater Cincinnati
 United Way of Greater Cleveland
 United Way of Greenville County
 United Way of Texas
 United Way of the Piedmont
 United Way of York County
 United Way Worldwide
 Urban Institute Center on Nonprofits
 and Philanthropy
 VisionServe Alliance
 Voice for Adoption
 VolunteerMatch
 Volunteers of America
 W.K. Kellogg Foundation
 Walmart Foundation
 Washington Nonprofits
 Weill Institute of Music - Carnegie Hall
 William Davidson Foundation
 William Penn Foundation
 William Randolph Hearst Foundations
 Women's Congressional Policy Institute
 Wounded Warrior Project Inc.
 YMCA of Greater Charlotte
 YMCA of Greater New York
 YMCA of Metropolitan Dallas
 YMCA of the USA
 YMCA Retirement Fund
 Young Invincibles
 Young Nonprofit Professionals Network
 YWCA Greater Pittsburgh
 YWCA National Capital Area
 YWCA of the USA
 YWCA San Francisco & Marin
 YWCA of Seattle, King, Snohomish

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Visiting Scholar

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Andrew Gossett

Director, Foundation Relations

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Director, Conference and Event Management

Mareeha Niaz

Associate

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Matt Perdoni

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Micah Nelson

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